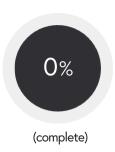
# Hi, Scott!

Welcome to the Mentoring Agreement. The first step to completing the Mentoring Agreement is to reflect on what is important to you in a successful mentee-mentor relationship. Through a series of questions on topics such as meetings, communication, research, and approach to scholarly products, to name a few, this survey will help guide you through that process and provide you with a tool to capture your thoughts. The survey should take about 30 minutes to complete. Your mentor(s) (Scott Pearson) will also complete a survey.





on-one meetings.

The mentee should complete the agreement first. An email will alert the mentor(s) whenever the agreement is submitted. The mentor(s) should arrange a time to meet with the mentee to fill out their part of the agreement, which will act as the final authorized/completed agreement. Then the completed agreement can be viewed, signed, and printed. A follow-up email will be scheduled for when the agreement should be revisited.

Each section below will explore expectations and goals regarding relevant topics for the relationship, such as the approach to direct one-

PLEASE INDEPENDENTLY FILL OUT THE CHECKLIST BELOW. SUGGESTED TABLES ARE OPEN. CLICK ON A HEADER TO EXPAND THE TABLE. WHEN COMPLETE, CLICK ON THE BUTTON TO ALERT YOUR MENTOR.

### MENTEE-MENTOR 1:1 MEETINGS

At this point in your training/career, what would benefit you, the mentee, most with regards to your 1:1 meetings? If desired, you may click on this header to toggle the section.

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
Frequency	<ul> <li>Twice a week</li> <li>Weekly</li> <li>Every two weeks</li> <li>Monthly</li> <li>Other</li> </ul>	add note
Duration	<ul> <li>30 minutes</li> <li>60 minutes</li> <li>90 minutes</li> <li>120 minutes</li> <li>Other</li> </ul>	<u>add note</u>
Scheduling responsibility	<ul> <li>Mentor</li> <li>Mentee</li> <li>Administrative team member</li> </ul>	add note
Typical meeting location	<ul> <li>Mentor's office</li> <li>Mentee's office</li> <li>TBD for each meeting</li> <li>Virtual</li> </ul>	add note
Agenda responsibility	<ul><li>Mentee</li><li>Mentor</li></ul>	add note

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
How far in advance should agenda items be shared?	<ul> <li>Bring to meeting</li> <li>1 day</li> <li>2 days</li> <li>3 days</li> <li>1 week</li> <li>Other</li> </ul>	add note

#### LAB MEETINGS

What do you as the mentee need from lab meetings?

If desired, you may click on this header to toggle the section.

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
When are lab meetings held? Please add time and location detail in the notes.	<ul> <li>Twice a week</li> <li>Weekly</li> <li>Every two weeks</li> <li>Monthly</li> <li>Other</li> </ul>	<u>add note</u>
What expectations do you have for the mentee's contribution to lab meetings (e.g., full preparation for the meeting; update the group on project progress; intellectually engage with colleagues)?		1
Are there collaborator lab meetings that the mentee should attend?	<ul> <li>Yes; if so, when? Please list in the notes.</li> <li>No</li> </ul>	add note

### COMMUNICATION

If desired, you may click on this header to toggle the section.

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
Preferred method of communication outside of direct 'in person' (or Zoom- style) meetings	<ul> <li>Email as needed</li> <li>Consolidated/wrap up email approach one (or other) time per day</li> <li>Phone call using office phone</li> <li>Phone call using mobile (please include phone number in note)</li> </ul>	add note

Slack or other preferred interactive platform
 Text messaging

 $\hfill\square$  Other (write in notes section)

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
Expectations for laboratory members with regard to work hours include: (We encourage a discussion about self-care, wellness, and work-life balance.)	<ul> <li>In person Monday through Friday regular business hours</li> <li>In person hours will vary according to project and person</li> <li>Remote work activities Monday through Friday regular business hours</li> <li>Remote work hours will vary according to project and person</li> <li>Weekend hour work is atypical for our laboratory members</li> <li>Weekend hour work is typical for our laboratory members</li> <li>Other</li> </ul>	add note
Conflict resolution: In every relationship, including mentee- mentor, differences in perspectives occur. After a confidential and/or sensitive topic has been discussed, if there is lack of resolution between the mentor and mentee, the next step should be a meeting to include a third- party arbitrator, such as:	<ul> <li>HR personnel/university ombudsperson</li> <li>Alternative mentor of mentor panel</li> <li>Mentee's program, division, or departmental leader</li> <li>Selected third-party arbitrator</li> <li>Other</li> <li>Revisit discussion with mentor</li> </ul>	add note
For anticipated absences or unanticipated absences, the mentee will notify the mentor:	<ul> <li>Request via email</li> <li>Request via Slack, or other laboratory interactive platform</li> <li>Request during in person meeting</li> <li>No notification required</li> </ul>	add note

#### MENTORING PANEL

Similar to a thesis committee, a mentoring panel guides the scholarly and career development of the mentee.

lf	desired,	you may	click	on	this	header	to	toggle	the	section.

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
My mentoring panel includes:		l.
Goal frequency of mentoring panel meetings	<ul> <li>Quarterly</li> <li>Twice a year</li> </ul>	add note

meetinge	○ Yearly	
Person typically responsible for scheduling mentoring panel meetings	<ul> <li>Mentee</li> <li>Mentor</li> <li>Other administrative team member</li> </ul>	add note
Person responsible for creating the mentoring panel meeting agenda	<ul> <li>Mentee</li> <li>Mentor</li> <li>Created together</li> </ul>	add note
We discussed the role of the mentoring panel and/or the specific roles of certain members of the panel.	<ul> <li>Yes; if yes, please briefly list by opening note</li> <li>No</li> </ul>	add note

#### FINANCIAL SUPPORT

If desired, you may click on this header to toggle the section.

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
Lab equipment and supplies supported by the mentor will be accessible to the mentee in the following manner, typically: (Please use notes to track specifically agreed-upon amounts.)	<ul> <li>Use or purchase as needed with no restrictions</li> <li>Use or purchase items only upon approval from lab manager or lab leader</li> <li>Use or purchase items only upon approval from mentor</li> <li>Other</li> </ul>	add note
Members of the mentor's personnel may or may not be available to directly assist the mentee. Personnel supported by the mentor will be accessible to the mentee in the following manner, typically: (Please use notes to indicate agreements.)	<ul> <li>As needed with no restrictions</li> <li>Only upon approval from lab manager or lab leader</li> <li>Only upon approval from mentor</li> <li>Other</li> </ul>	add note
We reviewed the mentee's time responsibilities, including protected time for research. The protected time is closest to this amount.	<ul> <li>100% protected time for research</li> <li>80% protected time for research</li> <li>50% protected time for research</li> <li>20% protected time for research</li> </ul>	add note
We discussed the approach to the submission of intramural and extramural documents such as conference abstracts or grant proposals. The mentee will inform the mentor of a desire to submit such documents:	<ul> <li>6 months in advance</li> <li>3 months in advance</li> <li>1 month in advance</li> </ul>	add note
We discussed the approach to financial support of mentee travel, manuscript submission (publication submissions may cost money), or other financial needs. The mentor will typically provide such support:	<ul> <li>Without approval necessary</li> <li>Only upon approval after direct discussion with mentee</li> <li>Such support is not anticipated</li> </ul>	add note

#### SCIENTIFIC DEVELOPMENT

If desired, you may click on this header to toggle the section.

MENTEE RESPONSES

LATEST NOTE (CLICK FOR FULL CONVERSATION)

Please briefly list any metrics of productivity about research that were discussed:		4
The mentee will provide research updates to the mentor at the following approximate intervals:	<ul> <li>Daily</li> <li>Weekly</li> <li>Once every two weeks</li> <li>Monthly</li> <li>Other</li> </ul>	add note

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
While all are important, the following research skills will be an area of focus for growth of the mentee:	<ul> <li>Technical skills related to research area</li> <li>Experimental design</li> <li>Statistical analysis</li> <li>Interpretation of data</li> <li>Creativity/innovative thinking</li> <li>Navigating the peer review process</li> </ul>	add note
While all aspects of communication are important, the following types of communication will receive focus for growth by the mentee:	<ul> <li>Basic writing and editing</li> <li>Writing scientific publications</li> <li>Writing grant proposals</li> <li>Writing for nonscientists</li> <li>Speaking clearly and effectively</li> <li>Formulating and asking sound questions</li> <li>Presenting research to scientists</li> <li>Presenting to nonscientists</li> <li>Teaching in a classroom setting</li> <li>Training and mentoring individuals</li> <li>Seeking advice from advisors and mentors</li> <li>Negotiating difficult conversations</li> </ul>	add note
While all aspects of professionalism are important, the following areas of professionalism will receive focus for growth by the mentee:	<ul> <li>Demonstrating workplace etiquette</li> <li>Complying with rules and regulations</li> <li>Upholding commitments and meeting deadlines</li> <li>Maintaining positive relationships with colleagues</li> <li>Contributing to the discipline (e.g. professional society member)</li> <li>Contributing to institution (e.g. committee participation)</li> </ul>	add note
While all aspects of management and leadership are important, the following areas will receive focus for growth by the mentee:	<ul> <li>Providing instruction and guidance</li> <li>Providing constructive feedback</li> <li>Dealing with conflict</li> <li>Planning and organizing projects</li> <li>Time management</li> <li>Developing/managing budgets</li> <li>Managing research resources responsibly</li> <li>Leading and motivating others</li> <li>Creating vision and goals</li> <li>Serving as a role model</li> </ul>	add note
While all aspects of responsible conduct of research are important, the following areas will receive focus for growth by the mentee:	<ul> <li>Careful recordkeeping practices</li> <li>Understanding of data ownership/sharing issues</li> <li>Demonstrating responsible authorship/publication practices</li> <li>Demonstrating responsible conduct</li> </ul>	add note

While all aspects of career advancement are important, the following areas will receive focus for growth by the mentee: in human/animal research
Able to identify and address research misconduct
Able to identify and manage conflict of interest

Demonstrating responsible conduct

Creating and maintaining a professional network
 Identifying career options

 Tracking professional development and accomplishments (e.g. writing and maintaining a CV or résumé)

Preparing application materials

Interviewing

Negotiating

#### add note

#### APPROACH TO SCHOLARLY PRODUCTS

If desired, you may click on this header to toggle the section.

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
Who will decide order of authorship (position) for work products directly from mentee's work?	<ul> <li>Mentee</li> <li>Mentor</li> <li>Joint decision</li> <li>Other (see notes)</li> </ul>	add note
Who will be the corresponding author for submissions?	<ul> <li>Mentor</li> <li>Mentee</li> <li>Joint decision</li> <li>Other (see notes)</li> </ul>	add note
As appropriate, who controls the investigator portion of intellectual property?	<ul> <li>Mentor</li> <li>Mentee</li> <li>Joint decision</li> <li>Other (see notes)</li> </ul>	add note
With regard to submissions of scholarly work and/or presentations, the mentee will provide a draft to the mentor:	<ul> <li>One month in advance of deadline</li> <li>Two weeks in advance of deadline</li> <li>One week in advance of deadline</li> <li>Other (see notes)</li> </ul>	add note
With regard to scientific presentations, the mentee will typically be expected to rehearse in advance. Ideally, rehearsals will occur with the following audience(s):	<ul> <li>Mentor alone</li> <li>Mentor's lab/research group</li> <li>Collaborators lab/research group</li> <li>Program/division/departmental forum</li> <li>Other</li> </ul>	add note
Once a scholarly work product is completed, there may be times when distribution and/or publicity is appropriate. Decisions about distribution, which could also include social media platforms, will be made by:	<ul> <li>Mentor</li> <li>Mentee</li> <li>Mentee and mentor together</li> <li>Co-investigators</li> <li>Other</li> </ul>	add note
Authorship is a complex topic. This space is available for how the mentee and mentor will resolve any conflict.		li di

## CAREER AND PROFESSIONAL DEVELOPMENT

If desired, you may click on this header to toggle the section.

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
The mentor will typically attempt to provide the following networking and collaborative opportunities for the mentee.	<ul> <li>Mentor's lab group</li> <li>Mentor's network of local collaborators</li> <li>Mentor's network of extramural collaborators</li> <li>Additional relevant members of the Mentor's scientific community and/or associations</li> <li>Inclusion in networking opportunities at institution-based events such as at conferences</li> <li>Inclusion in networking opportunities at extramural events such as at conferences or visits to other institutions</li> <li>Other</li> </ul>	add note
How does your mentee-mentor team evaluate research productivity?	<ul> <li>Completed experiments</li> <li>Peer-reviewed manuscripts</li> <li>Funded grants</li> <li>Invited talks</li> <li>Other</li> </ul>	<u>add note</u>
<b>IDP</b> What recent accomplishments do you have concerning your research skills (clinical and/or lab)?	Aim for brevity and use bullets.	l
<b>IDP</b> What short-term goals do you have concerning your research skills (clinical and/or lab)?	Aim for brevity and use bullets.	l.
<b>IDP</b> What long-term goals do you have concerning your research skills (clinical and/or lab)?	Aim for brevity and use bullets.	ŀ
<b>IDP</b> What recent accomplishments do you have concerning scientific presentations?	Aim for brevity and use bullets.	Ĺ

<b>IDP</b> What short-term goals do you have concerning scientific presentations?	Aim for brevity and use bullets.	ŀ

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
<b>IDP</b> What long-term goals do you have concerning scientific presentations?	Aim for brevity and use bullets.	
<b>IDP</b> What recent accomplishments do you have concerning abstracts and manuscripts (submitted or published)?	Aim for brevity and use bullets.	
<b>IDP</b> What short-term goals do you have concerning abstracts and manuscripts (submitted or published)?	Aim for brevity and use bullets.	
<b>IDP</b> What long-term goals do you have concerning abstracts and manuscripts (submitted or published)?	Aim for brevity and use bullets.	
<b>IDP</b> What recent accomplishments do you have concerning grant writing and teaching (if applicable)?	Aim for brevity and use bullets.	<i>[</i>
<b>IDP</b> What short-term goals do you have concerning grant writing and teaching (if applicable)?	Aim for brevity and use bullets.	
<b>IDP</b> What long-term goals do you have concerning grant writing and teaching (if applicable)?		

	Aim for brevity and use bullets.	
<b>IDP</b> What recent accomplishments do you have concerning networking and related activities (e.g., workshops, trainings, seeking mentors)?	Aim for brevity and use bullets.	ŀ

QUESTION	MENTEE RESPONSES	LATEST NOTE (CLICK FOR FULL CONVERSATION)
<b>IDP</b> What short-term goals do you have concerning networking and related activities (e.g., workshops, trainings, seeking mentors)?	Aim for brevity and use bullets.	
<b>IDP</b> What long-term goals do you have concerning networking and related activities (e.g., workshops, trainings, seeking mentors)?	Aim for brevity and use bullets.	
We discussed conferences, seminars, training sessions, collaborative meetings, etc. that would be beneficial for the mentee to attend.	<ul> <li>Yes; if yes, please briefly list by opening note</li> <li>No</li> </ul>	add note
We discussed local institutional resources available to the scholar, such as:		

save mentoring agreement & notify mentor(s)